

UNITED WAY OF OXFORD

**FINANCIAL STATEMENTS
(Audited)**

YEAR ENDED MARCH 31, 2026

UNITED WAY OF OXFORD
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YEAR ENDED MARCH 31, 2026

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INDEPENDENT AUDITOR'S REPORT

To the Directors,
United Way of Oxford

Qualified Opinion

We have audited the financial statements of United Way of Oxford ("the Organization"), which comprise the statement of financial position as at March 31, 2026, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2026, and the results of its operations and its cash flows for the period then ended in accordance with Canadian Accounting Standards for Not-for-Profit Organizations (ASNPO).

Basis for Qualified Opinion

In common with many non-profit organizations, the Organization derives revenue from donations and fundraising, the completeness of which is not susceptible of satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Organization and as such we were not able to determine whether any adjustments might be necessary to donations, excess (deficiency) of revenues over expenditures, and fund balances for the years ended March 31, 2026 and March 31, 2025. Our audit opinion on the financial statements for the year ended March 31, 2025 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements (whether due to fraud or error), design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going-concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements (including the disclosures), and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

MW&CO

MW&CO Professional Corporation

Chartered Professional Accountants

Authorized to practise public accounting by the Chartered Professional Accountants of Ontario

Woodstock, Ontario

June 17, 2026

UNITED WAY OF OXFORD
STATEMENT OF FINANCIAL POSITION
AS AT MARCH 31, 2026
(Audited)

ASSETS		
	<u>2026</u>	<u>2025</u>
Current		
Cash and bank (note 3)	\$ 224,779	\$ 205,544
Investments (note 4)	2,143,040	2,038,165
Pledges receivable (note 5)	458,696	424,391
Accounts receivable	197,405	105,172
Prepaid expenses	21,105	14,631
HST recoverable	5,349	15,664
	<u>3,050,374</u>	<u>2,803,567</u>
Capital assets (note 6)	<u>1,341,289</u>	<u>1,391,112</u>
	<u><u>\$ 4,391,663</u></u>	<u><u>\$ 4,194,679</u></u>
LIABILITIES		
Current		
Accounts payable and accrued liabilities	\$ 129,318	\$ 45,451
Allocation payable to agencies	465,654	487,755
Allocation payable to non-agencies	41,132	43,235
Deferred revenue (note 7)	23,425	16,710
	<u>659,529</u>	<u>593,151</u>
Long term-debt (note 8)	<u>785,200</u>	<u>1,065,000</u>
	<u><u>1,444,729</u></u>	<u><u>1,658,151</u></u>
NET ASSETS		
Internally restricted (page 6)	1,153,644	1,103,526
Endowment (page 6)	32,400	32,400
Unrestricted (page 6)	<u>1,760,890</u>	<u>1,400,602</u>
	<u>2,946,934</u>	<u>2,536,528</u>
	<u><u>\$ 4,391,663</u></u>	<u><u>\$ 4,194,679</u></u>

Approved by the board:

Director: _____

Director: _____

UNITED WAY OF OXFORD
STATEMENT OF OPERATIONS
YEAR ENDED MARCH 31, 2026
(Audited)

	<u>2026</u>	<u>2025</u>
Revenues		
Donations	\$ 1,300,561	\$ 1,264,262
Funds transferred from other United Way organizations	<u>4,430</u>	<u>12,453</u>
Gross campaign revenue	1,304,991	1,276,715
Uncollected pledges	<u>-</u>	<u>(26,946)</u>
Net campaign revenue	1,304,991	1,249,769
Interest	45,439	77,701
Transitional housing rental income	63,218	48,860
Sponsorships, grants and other income	342,799	90,382
Unrealized gain on investments	57,437	24,785
Loan forgiveness (note 8)	<u>19,800</u>	<u>5,000</u>
	<u>1,833,684</u>	<u>1,496,497</u>
Fundraising Costs (page 5)	<u>254,403</u>	<u>232,123</u>
Management and Administrative Costs		
Allocated to fundraising costs (note 2)	(33,422)	(24,755)
Allocated to distributions and community programs and services costs (note 2)	(50,132)	(37,132)
Computers and equipment	6,265	3,874
Occupancy costs	5,929	3,704
Office administration	7,629	5,172
Salaries and benefits	63,042	48,784
Travel and training	<u>689</u>	<u>353</u>
	<u>-</u>	<u>-</u>
Funds Available for Distribution	1,579,281	1,264,374
Distributions and Community Programs and Services Expenses (page 5)	<u>1,168,875</u>	<u>1,119,239</u>
Excess of Revenues Over Expenses	<u>\$ 410,406</u>	<u>\$ 145,135</u>

UNITED WAY OF OXFORD
STATEMENT OF OPERATIONS - SCHEDULES
YEAR ENDED MARCH 31, 2026
(Audited)

Schedule of Fundraising Costs

	<u>2026</u>	<u>2025</u>
Allocation of management and administrative costs (note 2)	\$ 33,422	\$ 24,755
Campaign costs	41,496	46,563
Computers and equipment	13,822	18,265
Occupancy costs	13,081	17,463
Office administration	15,248	23,419
Salaries and benefits	134,266	101,240
Travel and training	<u>3,068</u>	<u>418</u>
	<u>\$ 254,403</u>	<u>\$ 232,123</u>

Schedule of Distributions and Community Programs and Services Expenses

	<u>2026</u>	<u>2025</u>
Allocation of management and administrative costs (note 2)	\$ 50,132	\$ 37,132
Allocation to agencies	441,020	488,064
Allocation to community initiative programming	14,852	6,800
Allocation to transitional housing	79,268	48,884
Interest on long-term debt related to transitional housing	64,383	27,597
Allocation to United Way of Canada (note 2)	14,037	15,207
Community services	74,864	75,661
211/Information Oxford	10,249	11,000
Direct program management and administration costs	384,289	368,317
Designated pledges	<u>35,781</u>	<u>40,577</u>
	<u>\$ 1,168,875</u>	<u>\$ 1,119,239</u>

UNITED WAY OF OXFORD
STATEMENT OF CHANGES IN NET ASSETS
YEAR ENDED MARCH 31, 2026
(Audited)

	<u>2025</u>	<u>Excess of revenues over expenses</u>	<u>Transfer to/(from)</u>	<u>2026</u>
Unrestricted operating fund	\$ 1,400,602	\$ 360,288	\$ -	\$ 1,760,890
Endowment fund	<u>32,400</u>	<u>-</u>	<u>-</u>	<u>32,400</u>
Internally restricted				
Reserve	694,326	49,582	-	743,908
Marilyn Mann Youth in Crisis fund	14,843	536	-	15,379
Community initiative fund	94,357	-	-	94,357
Transition house operating fund	150,000	-	-	150,000
Transition house reserve fund	<u>150,000</u>	<u>-</u>	<u>-</u>	<u>150,000</u>
	<u>1,103,526</u>	<u>50,118</u>	<u>-</u>	<u>1,153,644</u>
	<u>\$ 2,536,528</u>	<u>\$ 410,406</u>	<u>\$ -</u>	<u>\$ 2,946,934</u>

UNITED WAY OF OXFORD
STATEMENT OF CASH FLOWS
YEAR ENDED MARCH 31, 2026
(Audited)

	<u>2026</u>	<u>2025</u>
Cash flows from operating activities		
Excess of revenues over expenses	\$ 410,406	\$ 145,135
Non-cash items:		
Amortization	49,821	21,448
Unrealized (gain) loss on investments	(57,437)	(24,785)
(Gain) from forgiveness of long-term debt	<u>(19,800)</u>	<u>(5,000)</u>
	382,990	136,798
Changes in non-cash working capital		
Pledges receivable	(34,305)	(71,179)
Accounts receivable	(92,233)	(102,258)
HST recoverable	10,315	(9,702)
Prepaid expenses	(6,474)	4,417
Accounts payable and accrued liabilities	83,869	16,845
Allocation payable to agencies	(22,101)	(43,615)
Allocation payable to non-agencies	(2,103)	2,825
Deferred revenue	<u>6,715</u>	<u>(287,089)</u>
	<u>326,673</u>	<u>(352,958)</u>
Cash flows from financing activities		
Repayment of long-term debt	(279,800)	(35,000)
Proceeds from long-term debt	-	800,000
Accrued forgiveness on loan	<u>19,800</u>	<u>5,000</u>
	<u>(260,000)</u>	<u>770,000</u>
Cash flows from investing activities		
Purchase of capital assets	-	(741,191)
Net decrease (increase) in investments	<u>(17,997)</u>	<u>(25,160)</u>
	<u>(17,997)</u>	<u>(766,351)</u>
Net increase (decrease) in cash and bank	48,676	(349,309)
Cash and bank, beginning of year	<u>1,371,567</u>	<u>1,720,876</u>
Cash and bank, end of year	<u>\$ 1,420,243</u>	<u>\$ 1,371,567</u>
Cash and bank consists of:		
Cash and bank	\$ 224,779	\$ 205,544
Investment cash and bank (note 4)	<u>1,195,464</u>	<u>1,166,023</u>
	<u>\$ 1,420,243</u>	<u>\$ 1,371,567</u>

UNITED WAY OF OXFORD
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2026
(Audited)

1. Purpose of organization

United Way of Oxford was incorporated on March 19, 1964 as a corporation without share capital. The mission of the organization is to build a stronger community and continue to improve the quality of life for everyone in Oxford County.

2. Significant accounting policies

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

Capital assets

Capital assets are stated at cost. Amortization, with the exception of buildings, is recorded on the straight-line basis over the following number of years:

Computer equipment	4 years
Leasehold improvements	7 years
Office equipment	5 years

Amortization for buildings is recorded using the declining balance method at the following rate:

Buildings	4%
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Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Significant areas requiring the use of estimates include the recognition and valuation of pledges receivable, capital assets and accrued liabilities. By their nature, these estimates are subject to measurement uncertainty and actual results could differ.

Net assets

The operating fund net assets represents donations and expenditures related to program delivery and administrative operations of the organization.

The endowment fund net assets represents contributions subject to externally imposed stipulations specifying that the resources contributed must be held in perpetuity. Interest earned on investments is recognized in the operating fund.

The reserve fund net assets represents internally restricted funds set aside for up to six months of operating costs of the agency, to be drawn upon to fund cash shortages in the operating fund as required.

The Marilyn Mann Youth in Crisis Fund was established in recognition of Marilyn's 25 years as Executive Director, to support children and youth in the community who require financial assistance to access basic items such as accommodations, food, medicine, medical equipment/supplies and recreational opportunities. The net assets represent internally restricted funds used to support the donors' commitment to Marilyn's legacy fund.

The community initiative fund net assets represents internally restricted funds available for distribution to support funding applications received throughout the year from non-member agencies.

The transition house operating fund represents board approved funds which have been internally restricted, which are available for use to support the operations of the transitional housing project.

The transition house reserve fund represents board approved funds which have been internally restricted, which are available for use for major repair projects in relation to the transitional housing project.

UNITED WAY OF OXFORD
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2026
(Audited)

2. Significant accounting policies (continued)

Revenue recognition

The organization follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as direct increases in net assets in the year.

Contributed services

Throughout the year many hours are contributed from community members to assist United Way of Oxford in carrying out the organization's activities. Due to the difficulty of determining fair value, contributed services are not recognized in the financial statements.

Cash and cash equivalents

Cash and cash equivalents consist of cash on hand, other balances with banks, brokerage cash and high interest savings investment accounts.

Income taxes

No provision is made for income taxes as the organization qualifies as a non-profit organization which is exempt from income tax under the *Income Tax Act*.

Allocation of general management and administration

General management and administration expenses are incurred to support functional areas and are allocated to fundraising and distributions and community programs and services expenses based on the time spent method. Following this method, general management and administrative expenses are allocated as follows:

	<u>2026</u>	<u>2025</u>
To fundraising costs	40%	40%
To distributions and community programs and services costs	60%	60%

Allocation to United Way

Fees paid to United Way of Canada are based on 0.78% of total revenues. There is also a supplementary fee paid to United Way Worldwide based on 0.062% of total revenues. Total revenues are based on the previous year's audited financial statements.

Financial instruments

The organization initially measures its financial assets and financial liabilities at fair value. The organization subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in net income.

The equity instruments measured at fair value include mutual funds, common shares, and foreign securities.

Financial assets measured at amortized cost include cash and bank, high interest savings accounts, pledges receivable and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable, allocations payable to agencies and non-agencies and long-term debt.

UNITED WAY OF OXFORD
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2026
(Audited)

2. Significant accounting policies (continued)

Government assistance

Capital asset grants are accounted for as deferred government assistance and amortized on the same basis as the related capital assets. Operating grants are accounted for as income in the period in which the program payment is realized and earned.

Cloud computing arrangements

At the inception of the cloud computing arrangement with a supplier, the organization allocates the consideration of the arrangement to all of the significant separable elements based on their specific sales price. Development costs and costs on the rights to use a tangible asset are recognized according to the accounting methods applicable to such elements. To account for the expenditures in a cloud computing arrangement that fall within the scope of AcG-20, Customer's Accounting for Cloud Computing Arrangements, the organization has selected the simplification measure. Such expenditures are treated as the supply of services and recognized as an expenditure when the company receives such services. These expenditures are shown in the computer and equipment and direct program management and administration costs lines on the statement of income for a total of \$22,817 (2025 - \$21,820). The organization recognizes a prepayment as an asset when payment for services has been made in advance of the entity receiving those services. Expenditures related to implementation activities are expenses as incurred.

3. Cash and bank

Cash consists of one operating account held at the Royal Bank of Canada and one operating account at Libro Credit Union, yielding no interest.

4. Investments

	<u>2026</u>		<u>2025</u>	
	<u>Cost</u>	<u>Market Value</u>	<u>Cost</u>	<u>Market Value</u>
<u>Investment cash</u>				
Brokerage cash	\$ 96,628	\$ 96,628	\$ 90,037	\$ 90,037
High Interest Savings				
Accounts	<u>1,098,836</u>	<u>1,098,836</u>	<u>1,075,986</u>	<u>1,075,986</u>
	<u>1,195,464</u>	<u>1,195,464</u>	<u>1,166,023</u>	<u>1,166,023</u>
<u>Securities</u>				
Mutual funds (CDN equities)	698,562	788,037	680,379	753,505
Common shares (CDN bank shares)	47,234	126,958	47,234	89,661
Foreign securities	<u>13,164</u>	<u>32,581</u>	<u>13,163</u>	<u>28,976</u>
	<u>758,960</u>	<u>947,576</u>	<u>740,776</u>	<u>872,142</u>
	<u>\$ 1,954,424</u>	<u>\$ 2,143,040</u>	<u>\$ 1,906,799</u>	<u>\$ 2,038,165</u>

5. Pledges receivable

The pledges receivable balance includes an allowance for uncollected pledges of \$46,972 (2025 - \$55,183). The organization determines the allowance for pledge loss based on three main factors: the history of pledge loss, the current state of the economy and the anticipated campaign goal. During the year, the organization recognized \$427,534 of contributions receivable (2025 - \$393,212).

UNITED WAY OF OXFORD
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2026
(Audited)

6. Capital assets

	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Net 2026</u>	<u>Net 2025</u>
Land	\$ 376,026	\$ -	\$ 376,026	\$ 376,026
Building	1,027,671	83,087	944,584	983,942
Office equipment	12,876	5,150	7,726	12,876
Computer equipment	28,404	19,039	9,365	13,937
Leasehold improvements	<u>5,197</u>	<u>1,609</u>	<u>3,588</u>	<u>4,331</u>
	<u>\$ 1,450,174</u>	<u>\$ 108,885</u>	<u>\$ 1,341,289</u>	<u>\$ 1,391,112</u>

7. Deferred revenue

Deferred revenue represents unspent funding and donations that have been received by the organization and the use has been restricted to the specified program. The contributions reserved for these programs are maintained in the cash and investments balances. These contributions are recognized into revenue proportionate to the expense that is incurred for these programs.

United Way Programs

	<u>2026</u>	<u>2025</u>
Udodge revenue	\$ 3,400	\$ 925
Supplies 4 Students	10,675	12,311
Transition house	3,600	3,000
2025/2026 campaign pledges	<u>-</u>	<u>474</u>
	17,675	16,710

Third Party Programs

The Great Give Oxford - Casino Royal sponsorship	<u>5,750</u>	<u>-</u>
	<u>\$ 23,425</u>	<u>\$ 16,710</u>

8. Long-term debt

	<u>2026</u>	<u>2025</u>
4.50% loan, London Community Foundation, payable monthly interest only, due March 2033, secured by a first priority mortgage and assignment of rents to be registered against property in Tillsonburg, Ontario (carrying value - \$631,016), and a general security agreement.	\$ 110,000	\$ 270,000
3.75% loan, Ingersoll Community Foundation, payable monthly interest only, due December 2034, secured by a first priority mortgage registered against property in Ingersoll, Ontario (carrying value - \$689,593).	200,000	300,000
8.00% loan, County of Oxford, due March 2034, secured by a 2nd priority mortgage and assignment of proceeds of insurance to be registered against property in Ingersoll, Ontario (carrying value - \$689,593), and a general security agreement. (a)	<u>475,200</u>	<u>495,000</u>
	<u>\$ 785,200</u>	<u>\$ 1,065,000</u>

UNITED WAY OF OXFORD
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED MARCH 31, 2026
(Audited)

8. Long-term debt (continued)

(a) In the prior fiscal year the organization obtained a loan from the County of Oxford. The loan is forgivable at the end of its term so long as the organization meets the following requirements: the organization makes best efforts to maintain and develop the transitional housing program, pays and discharges all necessary taxes levied by the county and provincial government, provides the county with any requested statements and reports and maintains a minimum of 5 transitional housing beds. As the organization is expecting to meet these requirements, the organization recognized \$19,800 (2025 - \$5,000) as forgiven in net income during the year on the same basis as amortization of the property securing the loan. Should the organization not meet these requirements, the loan is repayable in full.

9. Financial instruments

The organization is exposed to various risks through its financial instruments, without being exposed to concentrations of risk. The following analysis provides a measure of the organization's risk exposure.

i) Credit risk exposure

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge the obligation. The organization's main credit risks relate to its pledges receivable and accounts receivable. The United Way of Oxford maintains an allowance for potential pledge losses, and any losses to date have been within management's expectations.

ii) Liquidity risk

Liquidity risk is the risk that the entity will encounter difficulty in meeting obligations associated with financial liabilities. The organization is exposed to this risk mainly in respect to its accounts payable and accrued liabilities, allocations payable to agencies and non-agencies, and long-term debt.

iii) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The organization is mainly exposed to interest rate risk and other price risk.

iv) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The company is exposed to interest rate risk on its fixed and floating interest rate financial instruments. Fixed-interest instruments subject the company to a fair value risk, since fair value fluctuates inversely to changes in market interest rates. Floating rate instruments subject the company to related cash flow risk.

There have been no significant changes in these risks from the prior period.

10. Comparative figures

Certain amounts in the prior year financial statements have been reclassified to conform with the financial statement presentation adopted in the current year.